

Resolving challenges

Leading and executing commercial transformation projects and strategic initiatives, I provide pragmatic solutions and decisive operational assistance to my clients, enabling them to meet their commercial challenges in terms of growth, transformation, integration or simply execution.

My services are built on extensive B2B management expertise, honed through a passionate and accomplished career in international family-owned companies and corporations - particularly in the automotive industry - where I have steadily advanced, taken on greater responsibility and achieved significant successes.

Delivering expertise

Strategic Planning

Enabling sustainable growth through the identification, development and deployment of adequate top-down and bottom-up strategies.

Commercial Excellence

Improving strategic and operational practices in the sales department by leveraging best-in-class skills, behaviors, processes and tools.

Sales Operations

Optimizing commercial structures and competencies to ensure autonomous execution of the strategy and the achievement of the objectives.

Business Development

Achieving business development goals by the consolidation of the core business and the development of new customers and market segments.

Financial Performance

Strengthening go-to-market and pricing strategies as well as commercial and contractual negotiations in acquisitions, life-cycle management and claims resolution.

M&A Transition

Conducting an effective transition of businesses and organizations to new owners before and after the closing of an M&A transaction.

Driving transformation

As an experienced manager with extensive international experience, I am leading effectively multicultural and interdisciplinary teams, drawing on the strength of their diversity and that of their customers. Building on the principles of cross-functional management and sales leadership, I motivate teams to execute projects and tasks consistently and to improve their practices.

Through my commitment, transparent communication, coaching and know-how transfer, I enable teams to strengthen their contribution to achieving corporate objectives, and organizations to capitalize on the results generated.

Over 5 years of successful interim management assignments ...

09.2023	DIEHL Controls	Wangen	Commercial Transformation and Business Development
02.2022	POPPE+POTTHOFF	Werther	Commercial Transformation and Business Development
06.2021	GÜDEL	+ Langenthal	Sales Management and Business Development
06.2020	• A P T I V •	Wuppertal	Commercial Transformation
07.2019	AST INTERNATIONAL	Calw	Sales Management and M&A transition

... combined with 20+ years of business development excellence

01.2016	Æ	Radolfzell	Vice-President Global Sales & Product Management
09.2011	KOSTAL	Lüdenscheid	Vice-President Sales & Marketing
02.2008	KOSTAL	Guyancourt	Branch Office Director
01.2006	KOSTAL	Sentmenat	Sales & Engineering Director
05.2001	KOSTAL	Lüdenscheid	Key Account Manager
02.1996	STRATEGY ACTION INTERNATIONAL	Saarbrücken	Consultant & Project Manager

Recommendations



www.b2b-challenges.com/references



www.linkedin.com/in/serge-megazzini/ www.linkedin.com/services/page/4a90933078b1361b86

Communication



Education

2014: General Management (SGMI, St. Gallen) 2010: Finance for non-financials (ESCP, Paris)

1996: Graduated in Mechanical Engineering (Ecole Nationale d'Ingénieurs de Belfort)

1989: Graduated from high school (Lycée Niepce, Chalon-sur-Saône)